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# Welcome ©

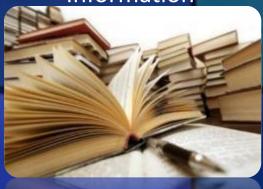


## Consumer behaviour

Communication



Information



Entertainment



Discovery



**Transactions** 



Creation



# Consumer (R)evolution

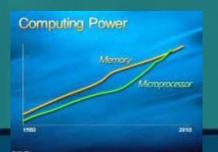


Facebook: 100M 💡 iPod Inter Radio 9 months 13 yeurs 38 years 3 years Friends \* Networks \* Inbox 50 Holly Ann Wall 45 About Me Call me M 40 minute o l enjoy r Zoel MILLIONS OF USERS 35 ore, NJ, UCLA '03 30 Female 25 February 15, 19 20 15 10 5

# Two strong drivers for change

#### Technology

The revolution of "fast and cheep"

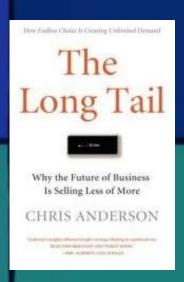






#### **Business**

The race for "a free long tail"





# Yesterday's big Debate



# Microsofts Strategy: Best of both worlds







## Business Models (non limited to IT)

\$228B today, growing to \$305B by 2010



Licensing

Advertising

\$27B+ today growing to \$80B+ in 2010

Subscription

- \$113B for Internet access, growing to \$200B by 2010
- IPTV growing to \$17B by 2010

**Transaction** 

- \$2B in Music Downloads
  - \$1B in Ringtones
- \$52B sold on eBay in 2006
- \$10.7B sold on Amazon in 2006

# The Microsoft Cloud

~100 Globally Distributed Data Centers



Quincy, WA



Chicago, IL



San Antonio, TX

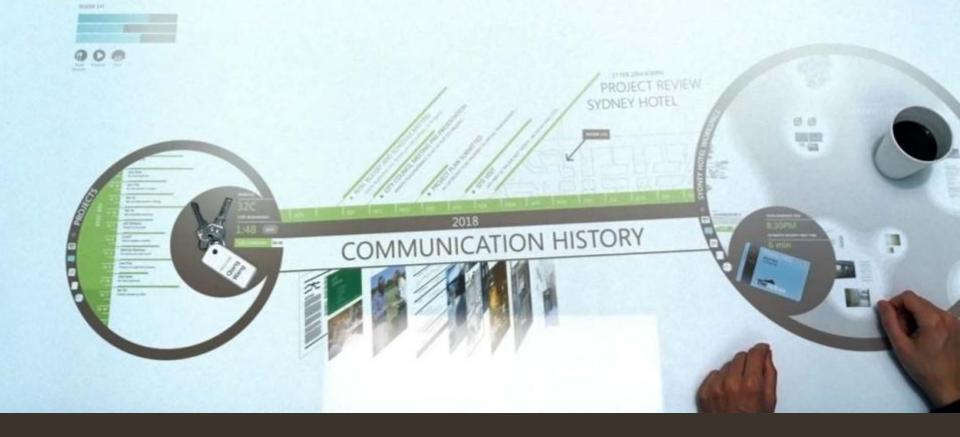


Dublin, Ireland



Generation 4 DCs





Video: http://www.youtube.com/watch?v=jkTsZUzCkcl

# A GLIMPSE AHEAD...

# A Glimpse Ahead

- No SciFi
- Vision of the future



## 3 Screens and the cloud



PHONE

PC

TV



1. Quantify & measure the value of marketing investments

2. Grow customer knowledge, insight & conversations

Upgrading the efficiency & effectiveness of the marketing organization

Source: CMO Council Marketing Outlook 2009

Top Decision takers Challenges in 2010



46%

43%

#### Things did change... I call it a seismic shift

Content, Advertisers & Consumers

**Broadcast** > Interactive

Single platform > Multiple Media Platforn

**Publisher Timetable** > My Timetable

Passive > Engaged

Mass > Targeted

Interrupt > Relevant

Advertiser Control > Consumer Control

30 Seconds > Extended time



How to advertise: 1. Don't interrupt me. 2. Make it relevant. I want a dialogue, not your monologue.



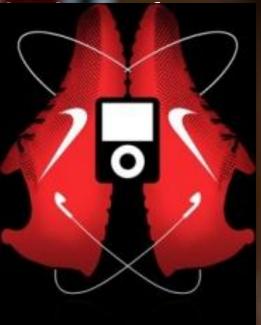
1996: 55%

2006: 33%

#### The New Hork Times

We're not in the keeping the medalive. We're in to connecting with

Trevor Edwards
CVP Global Brand and
Management, Nike

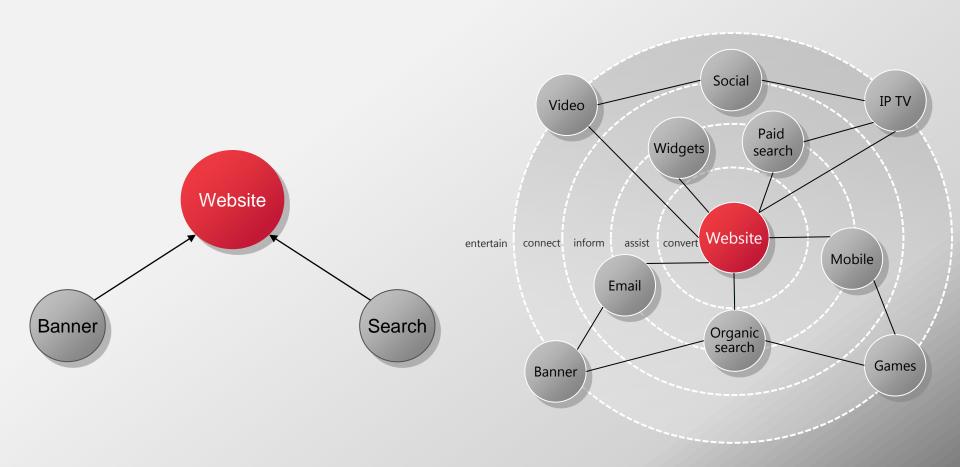






#### Life used to be easy

#### But the consumer changed





#### The opportunity...

Marketers need to track, react as never before.



#### .... The Solution

# Customer<br/>Insight & Agility



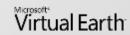






#### Engage & Excite







# Audience Target & Reach





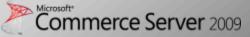




#### Relationships & Sales









# Video NATAL You are the Controler

http://www.youtube.com/watch?v=p2qIHoxPioM

